

23 March 2020

The board's proposals on allocation of the company's result, authorisation to issue shares, guidelines for remuneration for executive management, warrant plan and amendment to the articles of association

Item 8(b) – Proposal regarding allocation of the company's result according to the adopted balance sheet and if resolution on dividend, record date for dividend

The board of Cibus Nordic Real Estate AB (publ) ("**Cibus**" or the "**Company**"), reg. no. 559135-0599, proposes that the annual general meeting on 24 April 2020 resolves on a dividend as set out below.

The board proposes that of unappropriated earnings of EUR 261,619,908, a dividend of EUR 0.22 per share shall be paid, corresponding to a total amount of EUR 8,210,400. The proposed record date for payment of the dividend 18 June 2020. Expected date for payment is 29 June 2020.

Should the board of directors exercise the authorisation pursuant to item 11 in the notice to issue new shares in such time that the newly issued shares are entered into the share register, at the latest, on the record date for dividends expected to be paid on 29 June 2020, i.e. 18 June 2020, the board proposes that the annual general meeting resolves that a dividend be paid in such an amount that the dividend still amounts to EUR 0.22 per share, for both pre-existing shares and shares that may be issued by virtue of the authorisation. If the authorisation is not exercised in such time, no further dividend shall be paid.

The total dividend proposed for resolution (assuming that the authorisation is fully exercised and the shares are registered in the share register before the record date for the dividend proposed as above) amounts to EUR 9,031,440.

The board further proposes that remaining unappropriated earnings are carried forward to a new account.

The board's reasoned statement regarding the proposed dividend

The board finds that there will be full coverage for the company's restricted shareholders' equity after the proposed divided and estimates that the shareholders' equity after the proposed dividend will be sufficient in relation to the nature of the business (the company's and the group's), its scope and risks. The board is of the opinion that the company's and the group's business do not entail cyclical risks or other risks beyond what is normal within the business or normal in the industry.

The group's solvency (equity/total assets) has been calculated to 36.5 per cent as of 31 December 2019. Following the proposed dividend, the group's solvency has been calculated to 35.6 per cent pro forma as of 31 December 2019, which the board considers to be sufficient considering the company's and the group's type of business and size.

The group's available cash funds amounted to approximately EUR 24.7 million as of 31 December 2019.

The board estimates that the company and the group will have a satisfactory liquidity reserve after the proposed dividend and thus be able to fulfill their obligations in a short-term perspective and that the company's long-term liquidity need is not compromised by the proposed dividend.

The board estimates that the company's and the group's financial position is such that the company and the group will be able to make the necessary investments to continue operating the business at its present level.

To summarise, it is the board's opinion that the proposed dividend is justified with reference to the requirements that the nature of the business (the company's and the group's), its scope and risks place on the size of the shareholders' equity and the company's and the group's respective consolidation requirements, liquidity and position in general. In its assessment the board has considered the conditions presented in the annual report, conditions that have arisen after the end of the financial year 2019 and overall the board's perception of conditions which may affect the company's and the group's financial position and future performance.

Item 11 – Proposal to grant the board of directors the authority to issue new shares, including with deviation from the shareholders' pre-emption rights

The board of directors proposes that the shareholders adopt a resolution at the general meeting granting the board of directors the authority, on one or more occasions, for the period until the next annual general meeting, to issue new shares, with or without pre-emption rights for the shareholders. The total number of shares that may be issued by virtue of the authorisation must be within the limits of the share capital according to the articles of association. The total number of shares that may be issued by virtue of total number of shares that may be issued by virtue of the dathorisation must be within the limits of the share capital according to the articles of association. The total number of shares that may be issued by virtue of the dathorisation may not exceed 10 per cent of total number of outstanding shares in the Company on the date of the annual general meeting, i.e. no more than 3,732,000 shares may be issued.

Item 12 – Proposal on guidelines for remuneration to the executive management

The CEO, CFO and members of the group management fall within the provisions of these guidelines. The guidelines are applicable to remuneration agreed, and amendments to remuneration already agreed, after adoption of the guidelines by the annual general meeting 2020. These guidelines do not apply to any remuneration resolved upon by the general meeting.

The guidelines' promotion of the Company's business strategy, long-term interests and sustainability

The Company's business idea is to acquire, develop and manage high-quality properties in the Nordics with daily good store chains as anchor tenants. The Company currently owns approximately 250 properties in Finland and Sweden. For more information regarding the Company's business strategy, please refer to Cibus' latest annual report.

A prerequisite for the successful implementation of the Company's business strategy and safeguarding of its long-term interests, including its sustainability, is that the Company is able to recruit and retain qualified personnel. To this end, it is necessary that the Company offers competitive remuneration. These guidelines enable the Company to offer the executive management a competitive total remuneration.

A long-term warrant plan has been implemented for the CEO. The plan has been resolved upon by the general meeting and is therefore excluded from these guidelines. The long-term warrant plan proposed by the board of directors to the annual general meeting 2020 for approval is excluded for the same reason. The proposed plan essentially corresponds to the existing plan. The performance criteria used to assess the outcome of the plans are distinctly linked to the business strategy and thereby to the Company's long-term value creation, including its sustainability. The plans are further conditional upon the participant's own investment and certain holding periods of several years. For more information

regarding these plans, including the criteria which the outcome depends on, please see the Company's website, www.cibusnordic.com.

Variable cash remuneration covered by these guidelines shall aim at promoting the Company's business strategy and long-term interests, including its sustainability.

Types of remuneration, etc.

The remuneration shall be on market terms and competitive, and may consist of the following components: fixed cash salary, variable cash remuneration, pension benefits and other benefits. Additionally, the general meeting may resolve on, among other things, share-related or share price-related remuneration.

The satisfaction of criteria for awarding variable cash remuneration shall be measured over a period of one or several years. The variable cash remuneration may amount to not more than 50 per cent of the total fixed cash salary under the measurement period.

Pension benefits, including health insurance, shall be premium defined unless the individual concerned is subject to defined benefit pension under mandatory collective agreement provisions. The pension premiums for premium defined pension may amount to not more than 30 per cent of the income which is the basis for the pension.

For employments governed by rules other than Swedish, pension benefits and other benefits may be duly adjusted for compliance with mandatory rules or established local practice, considering, to the extent possible, the overall purpose of these guidelines.

Termination of employment

The notice period may not exceed twelve months if notice of termination of employment is made by the Company. Fixed cash salary during the period of notice and severance pay may together not exceed an amount equivalent to the fixed cash salary for two years. The period of notice may not to exceed six months without any right to severance pay when termination is made by the executive.

Additionally, remuneration may be paid for non-compete undertakings. Such remuneration shall compensate for loss of income and shall only be paid in so far as the previously employed executive is not entitled to severance pay. The remuneration shall be based on the fixed cash salary at the time of termination of employment and be paid during the time the non-compete undertaking applies, however not for more than six months following termination of employment.

Criteria for awarding variable cash remuneration, etc.

The variable cash remuneration shall be linked to predetermined and measurable criteria which can be financial or non-financial. They may also be individualized, quantitative or qualitative objectives. The criteria shall be designed so as to contribute to the Company's business strategy and long-term interests, including its sustainability, by for example being clearly linked to the business strategy or promote the executive's long-term development.

To which extent the criteria for awarding variable cash remuneration has been satisfied shall be assessed and determined when the measurement period has ended. The board of directors is responsible for the evaluation so far as it concerns variable cash remuneration to the CEO. For variable cash remuneration to other executives, the CEO is responsible for the evaluation. For financial objectives, the evaluation shall be based on the latest financial information made public by the Company.

Salary and employment conditions for employees

In the preparation of the board of directors' proposal for these remuneration guidelines, salary and employment conditions for employees of the Company have been considered by including information on the employees' total income, the components of the remuneration and increase and growth rate over time, in the board of directors' basis of decision when evaluating whether the guidelines and the limitations set out herein are reasonable.

The decision-making process to determine, review and implement the guidelines

The board of directors shall prepare a proposal for new guidelines when there is need for significant changes and at least every fourth year and submit it to the general meeting. The guidelines shall be in force until new guidelines are adopted by the general meeting. The board of directors shall also monitor and evaluate programs for variable remuneration for the executive management, the application of the guidelines for executive remuneration as well as the current remuneration structures and compensation levels in the Company. The CEO and other members of the executive management do not participate in the board of directors' processing of and resolutions regarding remuneration-related matters in so far as they are affected by such matters.

Derogation from the guidelines

The board of directors may temporarily resolve to derogate from the guidelines, in whole or in part, if in a specific case there is special cause for the derogation and a derogation is necessary to serve the Company's long-term interests, including its sustainability, or to ensure the Company's financial viability.

Item 13 – Proposal on a warrant plan including issue and transfer of warrants

The board of Cibus proposes that the annual general meeting 2020 resolves to introduce a warrant plan (the "**Warrant Plan**") for Cibus' management team, excluding the Company's CEO, who already participates in a warrant plan introduced by the annual general meeting 2019. The objective of the Warrant Plan, and the reason for deviating from the shareholders' preferential rights, is to strengthen the link between the work of the management team and created shareholder value. By that means, it is considered that there will be an increased alignment of interests between the management team and the shareholders of Cibus. The intention is for the Warrant Plan to be annually recurring and resolved at upcoming annual general meetings, following a proposal from the Company's board.

Issue of warrants

Cibus shall issue up to 160,000 warrants under the Warrant Plan. The right to subscribe for the warrants shall, with deviation from the shareholders' preferential rights, be granted to the wholly owned subsidiary Cibus Finland Real Estate AB, reg. no. 559121-3284, (the "**Subsidiary**"), with the right and obligation as set forth below to transfer the warrants to Cibus' management team in accordance with the distribution presented below. Over-subscription may not take place. The warrants shall be issued free of charge to the Subsidiary.

Subscription of the warrants shall take place within four weeks from the date of the resolution to issue warrants. The board shall have right to extend the subscription period.

The right to acquire warrants shall belong to the two executives which are part of Cibus' management team apart from the Company's CEO, i.e. the Company's CFO and CIO. The participants in the Warrant Plan shall have the right to choose to acquire warrants in a number of 10,000, 20,000, 30,000 or 40,000. As the Company's CFO has had her position in Cibus' management team for one year and thus has been part of the value created in the Company during the previous year, the CFO shall be entitled to acquire the double number of warrants under the Warrant Plan for 2020, and thus, in this particular case, have the right to choose to acquire warrants to a number of 10,000, 20,000, 40,000 or 80,000.

One additional person shall have the opportunity to participate in the Warrant Plan even though the person is not employed by Cibus at the time of the annual general meeting, provided that the person has become an executive in Cibus' management team by no later than 31 December 2020.

As the Company's CEO participates in the warrant plan which was introduced by the annual general meeting 2019, the CEO shall not be entitled to participate in the Warrant Plan.

Transfer of warrants

The Subsidiary shall transfer the warrants to the participants at market value. The market value of the warrants is EUR 0.164 per warrant, according to a preliminary valuation. The preliminary valuation is based on a market value of the underlying share of EUR¹ 10.12, which corresponds to the closing price of the Cibus share on 17 March 2020, and an assumed subscription price of EUR 10.12 per share. The Black & Scholes pricing model has been used for the valuation under the assumption that future dividends will be in line with analysts' estimates, a risk-free interest rate of -0.41 per cent and a volatility of 20 per cent.

Time and price for subscription for shares

Each warrant shall entitle to subscription of one (1) share in Cibus at an exercise price in EUR of 100 per cent of the average volume-weighted price paid for the Cibus share on Nasdaq First North Premier Growth Market Stockholm during the period 18 - 25 May 2020. If Cibus has inside information during the aforementioned period, the board shall be entitled to postpone the measurement period. Subscription for shares in accordance with the terms and conditions for the warrants may take place during the following time periods:

- 1. from the day following the publication of the interim report for the period 1 January 31 March 2023 and for a period of two weeks thereafter, but not earlier than 17 April 2023 and no later than 16 June 2023,
- 2. from the day following the publication of the half-yearly report for the period 1 January 30 June 2023 and for a period of two weeks thereafter, but not earlier than 14 August 2023 and no later than 15 September 2023,
- 3. from the day following the publication of the interim report for the period 1 January 30 September 2023 and for a period of two weeks thereafter, but not earlier than 16 October 2023 and no later than 15 December 2023,
- 4. from the day following the publication of the year-end report for the period 1 January 31 December 2023 and for a period of two weeks thereafter, but not earlier than 15 January 2024 and no later than 15 March 2024, and
- 5. from the day following the publication of the interim report for the period 1 January 31 March 2024 and for a period of two weeks thereafter, but not earlier than 15 April 2024 and no later than 14 June 2024.

However, subscription of shares may not take place during such period when trading with the shares in Cibus is prohibited pursuant to Regulation (EU) No 596/2014 of the European Parliament and of the Council of 16 April 2014 on market abuse (the Market Abuse Regulation), or any corresponding legislation applicable at the relevant point in time.

¹ SEK 110.50 recalculated to EUR based on the Swedish central bank's (Sw. *Sveriges Riksbank*) official SEK/EUR rate on 17 March 2020.

The number of shares that the warrants entitle to and the subscription price may be recalculated on the basis of, among other things, extraordinary dividends which have been paid, bonus issues, share splits or reverse share splits, rights issues or certain reductions of the share capital or similar actions. Complete terms and conditions for the warrants are set forth in Appendix 1 to the proposal. The new shares that may be issued if the warrants are exercised are not subject to any restrictions.

Increase of share capital, dilution and costs etc.

If all the proposed warrants are subscribed for and exercised, the increase in Cibus' share capital will be EUR 1,600. Such increase corresponds to a dilution of the shareholders' holdings of approximately 0.4 per cent of the total number of shares in Cibus if all warrants are exercised, subject to recalculation according to the terms and conditions for the warrants.

Cibus has no other costs for the Warrant Plan than administrative costs regarding advisors etc. in connection with the preparation of the documentation and the resolution to issue the warrants etc.

Right of first refusal

The warrants shall be subject to an obligation for the participants in the Warrant Plan, prior to the warrants being transferred or the warrants being disposed to any third party, to offer Cibus to repurchase the warrants to the lower of the initial warrant premium and market value for the warrants calculated in accordance with well-established valuation principles by using the Black & Scholes pricing model. Further, the warrants shall be subject to a right for Cibus to repurchase the warrants to the lower of the initial warrant premium and market value for the warrants to the lower of the initial warrant premium and market value for the warrants to the lower of the subject to a right for Cibus to repurchase the warrants to the lower of the initial warrant premium and market value for the warrants if the participant's employment in, or assignment for, Cibus is terminated during the term of the Warrant Plan.

Preparation of the proposal etc.

The Warrant Plan has been prepared by the board of Cibus and has been discussed at board meetings during the spring of 2020. Apart from the proposed Warrant Plan, Cibus has one outstanding warrant plan for the Company's CEO which was introduced in 2019. Aside from this, there are currently no outstanding share based incentive plans in Cibus.

Special authorisation for the board

The board of Cibus is authorised to make such minor adjustments to the resolution by the annual general meeting that may be required for registration with the Swedish Companies Registration Office and Euroclear Sweden AB.

Item 14 – Proposal of amendment to the articles of association

The board of directors proposes that the annual general meeting resolves to amend § 8 first paragraph regarding "Right to attend a general meeting" of the articles of association in accordance with the following:

"§ 8 Right to attend a general meeting

In order to attend the meeting, shareholders must notify the company of their intention to participate at the latest on the day indicated in the in the announcement of the meeting. This latter date shall not be a Sunday, other public holiday, Saturday, Midsummers Eve, Christmas Eve or New Year's Eve and shall not be earlier than five working days before the meeting."

The proposal according to the above is submitted because the rights to attend a general meeting is regulated in the Companies Act (Sw. *aktiebolagslagen (2005:551)*) and therefore does not need to be part of the articles of association and because an expected legislative change in 2020 will result in the current wording being in violation of the law.

Furthermore, the board of directors propose that the annual general meeting resolves to amend the articles of association by adding a new provision allowing the board of directors to resolve upon voting by post according to the following:

"§ 13 Voting by post

The board of directors may resolve, ahead of a general meeting of shareholders, that the shareholders shall be entitled to exercise their voting rights by post prior to the general meeting."

The proposal according to the above is submitted to enable as many shareholders as possible to exercise their voting rights at a general meeting.

Stockholm, March 2020

Cibus Nordic Real Estate AB (publ)

The board of directors